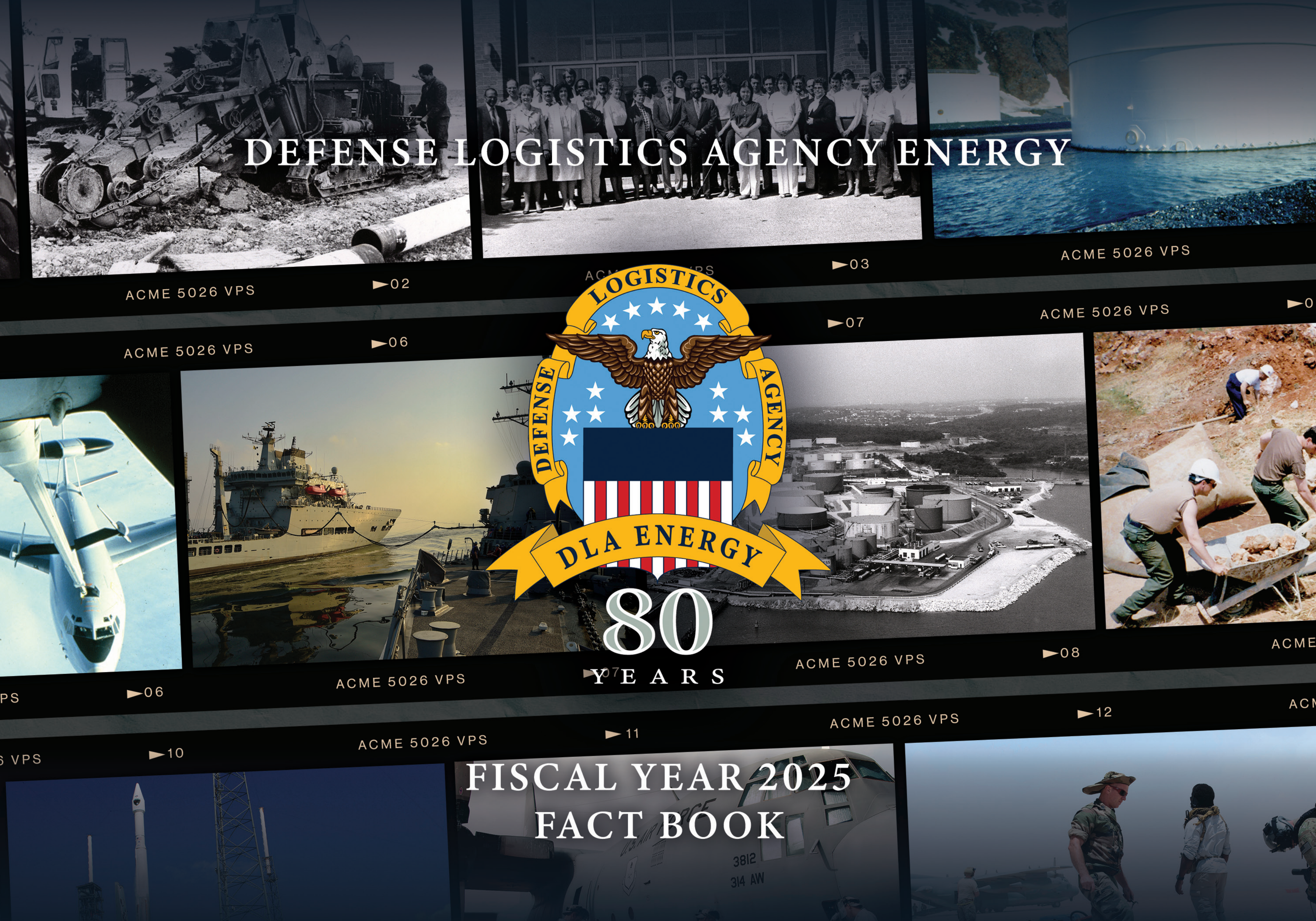
DEFENSE LOGISTICS AGENCY ENERGY



DEFENSE LOGISTICS AGENCY

DLA ENERGY

80 YEARS

FISCAL YEAR 2025 FACT BOOK

Message from the Commander

I am pleased to present the Fiscal Year 2025 Fact Book. It contains an overview of the organization and significant statistics that exemplify the mission DLA Energy executes daily. As DLA Energy marks its 80th anniversary, every achievement reflects the pride, commitment, ingenuity and resilience of the people who carry out our mission every day. Their work honors eight decades of service to the Warfighter and upholds a legacy stretching back to when the Army-Navy Petroleum Board fueled the Allied victory in World War II.

From those early days of the Petroleum Board to our evolution into a global energy enterprise, our mission has remained constant -- delivering reliable, secure, and innovative energy solutions across the globe. And today, we face a new set of global challenges that demand for us to posture Energy's extensive capabilities to meet the requirements of the National Defense Strategy that has our Armed Forces prioritized on defending the homeland and securing the Western Hemisphere as well as being focused on competition with China and strengthening the industrial base.

To support this, we have expanded our global posture and established a Defense Fuel Support Point in Darwin, Australia, increasing regional storage capacity and supply chain resilience in support of U.S. Indo-Pacific Command. In Europe, a new Acquisition and Cross-Servicing Agreement with the Norwegian Defense Logistics Organization is providing access to the Namsen, Norway fuel storage facility -- a significant step in bolstering operational reach in the High North. We've supported U.S. Southern Command's counter-narcotics and border control efforts and are working closely with industry to create increased and resiliency.

To help ensure our people have the wherewithal to meet Warfighter demands, we've rolled out the Petroleum Logistics Utilization Tool and Optimization (PLUTO) – an enterprise-wide fuel management system that is enabled by AI that provides enhanced supply chain visibility, forecasting, and optimization solutions.

These accomplishments were made possible by the DLA Energy workforce where professionalism and dedication have earned the trust and collaboration of our customers, industry partners, and international allies. This collaboration has strengthened our ability to meet global requirements and uphold the standard of excellence established over generations.

The information contained within the pages of the 2025 Fact Book stands as a testament to the enduring purpose, strength and adaptability of this organization and to the collective effort that ensures DLA Energy remains ready, resilient and mission-focused to meet the challenges for the coming years.

George E. Bresnihan
Rear Admiral, USN
Commander, DLA Energy

Warfighter Always!

About DLA Energy

DLA Energy is a 1,200 member strong military and civilian organization that is positioned around the world that provides energy solutions to the military services, the Department of War and other federal agencies at more than 4,000 locations worldwide.

DLA Energy performs the end-to-end supply chain management – procurement, storage and distribution of petroleum products – primarily jet fuels, aviation, diesel and automotive gasoline – the major fuels being JP5, a high flash jet fuel used shipboard by the Navy; Jet A1, a commercial jet fuel with additive; JP8, a kerosene-based jet fuel comparable to commercial jet fuel; and F76, a naval diesel fuel. In addition, DLA Energy manages heating oil and lubricants, coal, natural gas, electricity, alternative fuels and missile fuels.

To support the reach of these supply chains, DLA Energy manages and maintains a global network of fuel tanks as well as the transportation and laboratory and quality assurance capabilities that enable rapid, high quality products are available to the Warfighter.

For more information on each of the products DLA Energy manages, visit www.dla.mil/energy or scan the QR code in the corner of each page.

DLA Energy Key Leaders

Learn More about DLA Energy
dla.mil/energy


Commander
RDML
George Bresnihan


Acting Deputy
Commander
George Atwood


Acquisition
Executive
Gabby Earhardt


Chief of
Staff
COL Bradley Cooper


Customer Ops:
Col Phillip
Noltemeyer


Supplier Ops
Petroleum:
Keith Sylvia


Supplier Ops
Aerospace & Installations:
Kevin Ahern


Facility
Sustainment:
CAPT Bill
Jakubowicz


Quality
Technical:
Patricia Wilkins


Futures Integration
& Posture:
DaToya Taylor


Procurement Process
Support:
Kevin Ahern


Business Process
Support:
David Friedler


EPIC-T
(TRANSCOM)
Col Jared
Gude


Commander's
Action Group:
Lee English


Americas
Commander:
COL Alphonso
Simmons


Europe & Africa
Commander:
LTC Phillip
Hoffman


Middle East
Commander:
LTC Eunseok
Yoo


Indo-Pacific
Integrator:
John Reed


Americas East
Commander:
LTC Joshua
Newby


Americas West
Commander:
CDR Brandon
Palmer


Americas North
Commander:
Maj Paul
Stephens


Indo-Pacific South-
West Commander
CAPT Scott
McCarthy


Indo-Pacific East
Commander:
CDR Frederick
Sta. Ines


Indo-Pacific Korea
Commander:
LTC Jeremiah
Van


Indo-Pacific Japan
Commander:
Lt Col Dominic
Baker


Indo-Pacific Okinawa
Commander:
Maj Michael
McFadden


Small Business:
Gregory Thevinin


Internal Review:
Maria Spicer

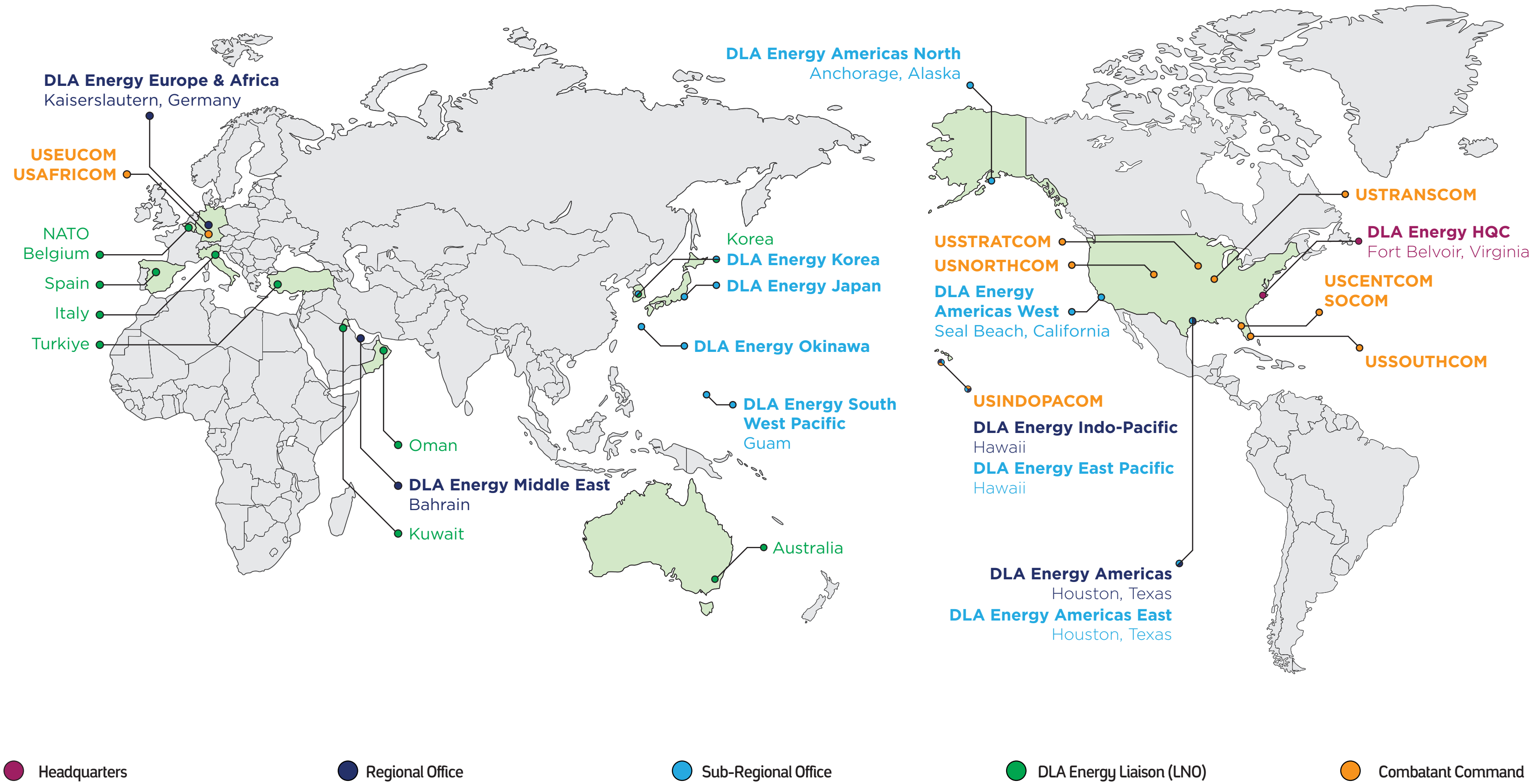

Sexual Assault
Response Coordinator:
Majeeda Gathers


Equal Opportunity
Employment:
Dominica Mills


DLA Counsel -
Energy:
Lance Hamilton


DLA Finance -
Energy:
Richard Sninsky

DLA Energy Footprint



DLA Energy FY25 Spotlight

Learn More about DLA Energy
dla.mil/energy

$11.8 BILLION
Petroleum Net Sales

52.2 MILLION
Total Barrel Inventory

76.5 MILLION
Total Barrels Sold

$1.5 BILLION
Total Fuel Card Sales

$51 MILLION
Aerospace Energy Product Sales

$343 MILLION
Natural Gas
Total Est. Contract Value

$929 MILLION
Electricity
Total Est. Contract Value

$164 MILLION
Coal
Total Est. Contract Value

$541 MILLION
Resilient Energy Projects
Total Est. Contract Value

$3.34 BILLION
Energy Savings Performance Contracts
Total Est. Contract Value

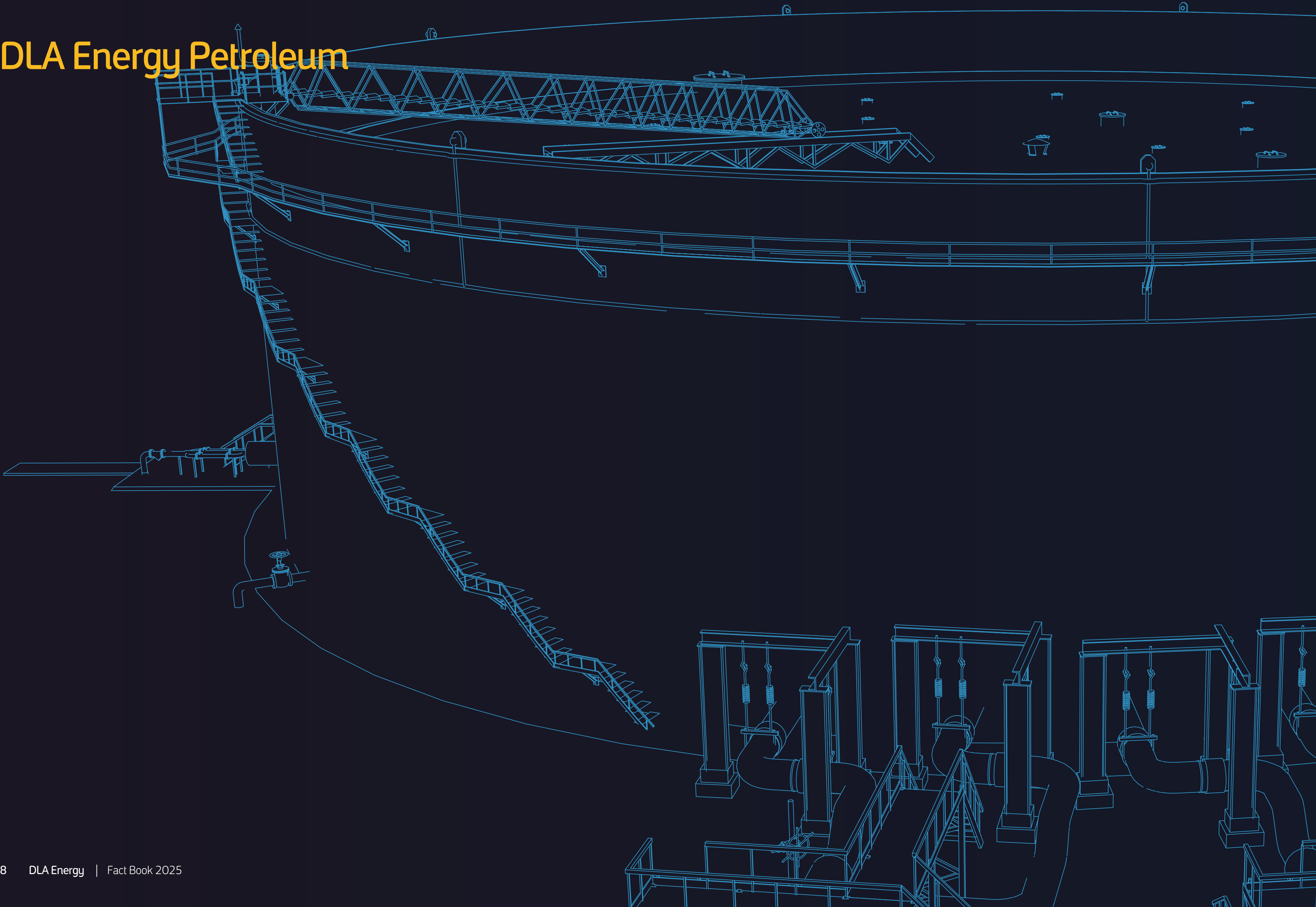
$586 MILLION
Utilities Privatization
Total Est. Contract Value

$38.5 MILLION
Foreign Military Sales: Net Sales

$193.6 MILLION
Foreign Military Sales: Bulk Contract Awards

SOURCE: Annex page 36 - Enterprise FY25 Snapshot

DLA Energy Petroleum



Learn More about DLA Energy
dla.mil/energy

DLA Energy is responsible for the procurement, storage, distribution and quality surveillance of bulk petroleum products for all military services. The petroleum portfolio consists of all aspects of bulk fuel acquisition including supply chain management, inventory, distribution, accountability, storage services and quality surveillance functions focused on providing bulk fuel and related capabilities to support our Nation's Warfighter's requirements.

These key mission functions are executed by the Directorate of Supplier Operations - Petroleum, consisting of the Bulk Petroleum Supply Chain Services Division, Direct Delivery Fuels Division, Bulk Products Division and Supply Chain Management Division; the Directorate of Customer Operation's Card Program Office; the Directorate of Quality Technical; and the Directorate of Facility Sustainment.

Bulk Products Overview

903

The number of total petroleum contracts supporting Warfighter operations

57
Bulk Petroleum Products Contracts

150
Bulk Petroleum Supply Chain Services Contracts

696
Direct Delivery Fuel Contracts

Acquisition and Servicing Agreements / Fuel Support Arrangements

SOLD

121 Million Gallons

$447 Million

55 Countries

PURCHASED

97 Million Gallons

$297 Million

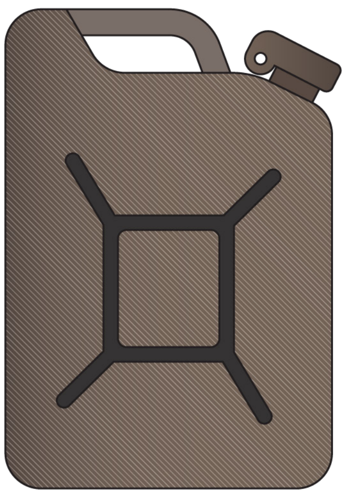
Standard Fuel Price

Learn More about DLA Energy
dla.mil/energy

The Under Secretary of War Comptroller sets the Standard Fuel Price (SFP) annually as part of the President's Budget process. The Standard Fuel Price is based on economic assumptions forecasts provided by the Office of Management and Budget (OMB). OMB establishes petroleum projections based on market futures data from the New York Mercantile Exchange. The SFP includes the refined product cost assumptions and the non-product costs (i.e., Transportation, Operations, Sustainment, Restoration and Modernization (SRM), Terminal Operations and a market volatility factor.

Standard Fuel Price Expense Allocation as of April 1, 2026

Fixed price set by the Under Secretary of War Comptroller

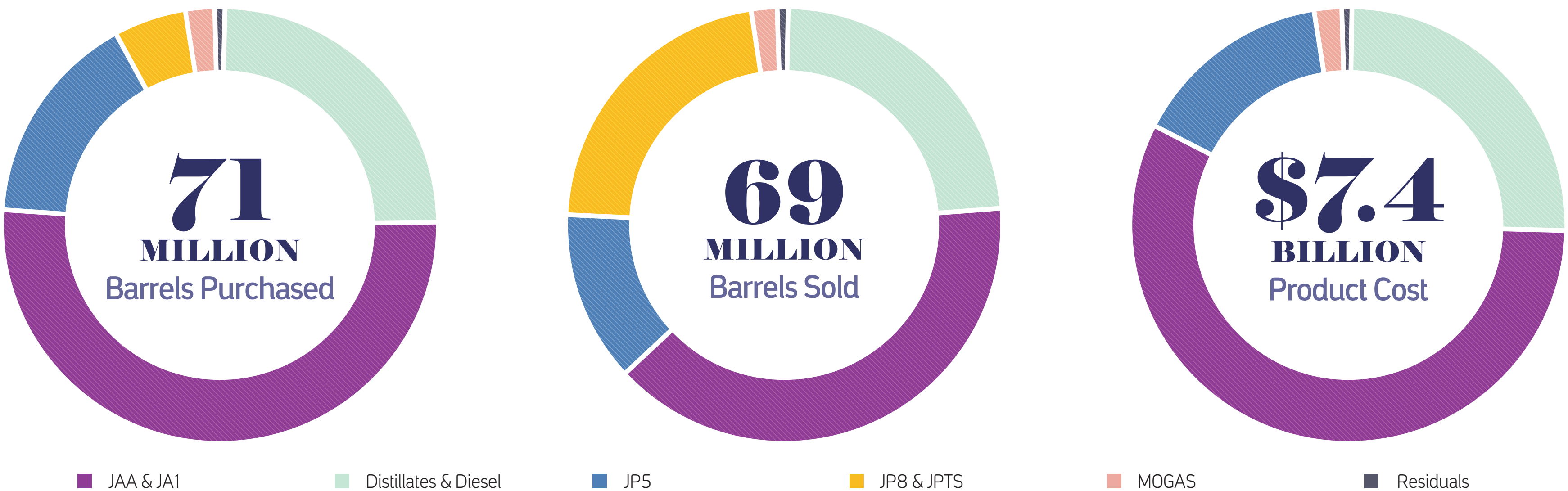


Refined Product **78%**	Goes to refined product (AVGAS, diesel, gasohol, JAA/JA1, JP5, JP8, JPTS, lube oils and motor gasoline.
Transportation **5.8%**	Goes to transportation—that's any combination of pipelines, ships, trains and trucks, to reach global destinations.
Operations **5.5%**	Goes to business operations, that's DLA Energy's people: contracting, testing and providing over 100 grades of petroleum-based fuels.
SRM **4.6%**	Goes to sustainment, restoration, and modernization, for the maintenance, repair and new construction of DoW fuel facilities.
Terminal Operations **3.7%**	Goes to fuel terminal operations that support service contracts at facilities worldwide, and the DLA Energy fuel filter program.
Market Volatility Factor **2.4%**	Captures losses and the delta between product-related costs and the product portion of the standard fuel price.

FY25 Petroleum Products

DLA Energy provides comprehensive fuel acquisition and management services for the bulk petroleum supply chain and the direct delivery of commercial fuels. This encompasses contract support for the bulk petroleum supply chain, including worldwide military jet fuel and marine diesel fuel requirements. These are procured through four major purchase programs: Inland/East/Gulf Coast; Rocky Mountain/West Coast; Atlantic/Europe/Mediterranean; and Western Pacific. DLA Energy is also responsible for bulk purchases of additives, including Fuel System Icing Inhibitor (FSII), Lubricity Improver Additive (LIA) and Corrosion Inhibitor (CLA), as well as bulk lubricants and other petroleum-related products.

FY25 Product Activity for Bulk Fuel Products



FY25 Bulk Fuel Purchase Program Schedule	Annual Period
Inland / East & Gulf Coast	1 April 2025 – 31 March 26
Rocky Mountain / West Coast	1 October 24 – 30 September 25
Atlantic / Europe / Mediterranean	1 July 24 - 30 June 25
WestPac (includes Middle East)	1 January 25 – 31 December 25

79.2 Million Total Barrels Purchased

76.4 Million Total Barrels Sold

$8.6 Billion Total Product Cost

FY25 Product Transaction Activity	Purchases (Thousands of Barrels)	Net Sales (Thousands of Barrels)	Cost (Millions of Dollars, USD)
Bulk Fuel Products			
AVGAS	4	4	$0.8
Distillates & Diesel	17,298	16,265	$1,826.0
Gasohol	59	59	$6.6
JAA & JA1	39,442	27,327	$3,827.2
JP5	10,252	8,824	$1,181.1
JP8 & JPTS	2,808	14,905	$390.2
Lube Oils	17	17	$6.7
Motor Gasoline, Leaded & Unleaded	1,427	1,428	$168.2
Residuals	169	244	$18.3
Subtotals	**71,475**	**69,073**	**$7,425.2**
Into-Plane	4,366	4,387	$639.0
Ships' Bunkers	1,352	1,340	$182.8
Local Purchase	2,043	1,651	$373.7
Total Petroleum	**79,237**	**76,451**	**$8,620.7**

FY25 Direct Delivery Fuels

DLA Energy Direct Delivery Fuels provides worldwide acquisition of commercial fuels delivered directly to military and federal civilian customers. This includes the procurement of commercial specification aviation fuel at commercial airports, commercial ship propulsion fuels at commercial seaports and commercial ground fuels (diesel, gasoline and "green" products) at posts, camps and stations worldwide. In addition, it supports short-notice provisioning of fuel to the warfighter for worldwide contingency operations and humanitarian relief efforts, provides the full range of contract administration activities and technical support using automated information systems, and provides information technology and fuel card acquisition and support services.

Combined Domestic and Overseas Barrels Sold

Posts, Camps & Stations Contracts

48.5 MILLION

Total Barrels Sold

Into-Plane Contracts

35.3 MILLION

Total Barrels Sold

Ships' Bunker Contracts

9.1 MILLION

Total Barrels Sold

Posts, Camps & Stations Contracts	FY25 Domestic	FY25 Overseas	FY24 Domestic	FY24 Overseas	FY23 Domestic	FY23 Overseas
Activities Supported	1,549	275	1,571	365	181	74
Countries	NA	56	NA	56	NA	55
Contracts	160	68	174	83	1,566	252
Contract Value (USD)	$3.5 Billion	$2.9 Billion	$3.8 Billion	$3.4 Billion	$2.8 Billion	$1.95 Billion
Barrels	28.5 Million	20 Million	32.5 Million	27.4 Million	27.5 Million	24.7 Million

Into-Plane Contracts						
Locations	320	115	300	116	302	121
Countries	NA	69	NA	62	NA	69
Contracts	390	43	300	40	303	42
Contract Value (USD)	$5 Billion	$1.5 Billion	$3.5 Billion	$1.1 Billion	$2.0 Billion	$642 Million
Barrels	25.7 Million	9.6 Million	30.1 Mill ion	7.4 Million	15.6 Million	5.7 Million

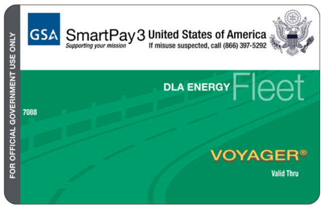
Ships' Bunker Contracts						
Ports	42	82	33	54	33	65
Countries	NA	38	NA	20	NA	23
Contracts	12	23	13	22	13	23
Contract Value (USD)	$466 Million	$687 Million	$425 Million	$488 Million	$306 Million	$302 Million
Barrels	4 Million	5.1 Million	3.6 Million	3.7 Million	2.6 Million	3.5 Million

Government Fuel Cards

DLA Energy's Government Fuel Card Program Management Office (GFCPMO) performs program management responsibilities, training and support for DLA Energy's customer purchasing tools used worldwide, which include Aviation Into-plane Reimbursement Card (AIR Card®), Ships' Bunkers Easy Acquisition Card (SEA Card®), Swipe SEA Card®, Logistics Fuel Card and DOD Fleet Card. The card program office works directly with the General Services Administration (GSA) SmartPay® Program Office, GSA Contracting Office, Office of Management and Budget and Inspector General officials to coordinate guidance and provide support to more than 70,000 card holding customers and their Service component program managers.

US Government AIR Card®

Established in 1997, the U.S. Government Aviation Into-plane Reimbursement (AIR) Card® Program provides the military services and federal civilian agencies a means to procure aviation fuel, fuel-related supplies and approved ground services worldwide at both DLA Energy contract locations and commercial airports. It's accepted at more than 2,500 commercial airports.

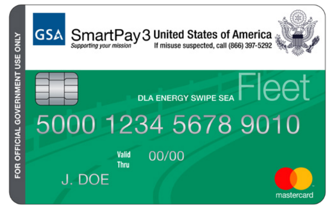


DOD Fleet Card

Established in 2005, the DOD Fleet Card Program provides the DOD and U.S. Coast Guard a means to procure ground fuel, parts, maintenance and roadside assistance at commercial service stations in CONUS while conducting official government business. The DOD Fleet card is limited to vehicles owned or dry-leased by the DOD. It's accepted at more than 200,000 commercial locations

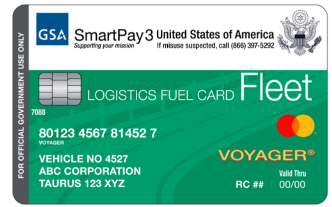
DOD SEA Card System®

Established in 2005, the Ships' bunkers Easy Acquisition (SEA) Card® program uses the SEA Card® Order Management System, known as SEA Card® Online, to allow military services, U.S. Coast Guard and authorized federal agency vessels to purchase fuel from commercial ship refueling merchants at ports worldwide. The program is an internet-based online marine fuel order system that electronically connects DLA Energy bunkers merchants to vessel ordering officials at over 2000 commercial ports.



DOD Swipe SEA Card®

Established in 2010, the SWIPE SEA Card® program provides the military services and federal agency users with a fuel card to purchase fuel at marinas where small boats can "gas and go" at locations worldwide. It's accepted at more than 250,000 marinas worldwide.



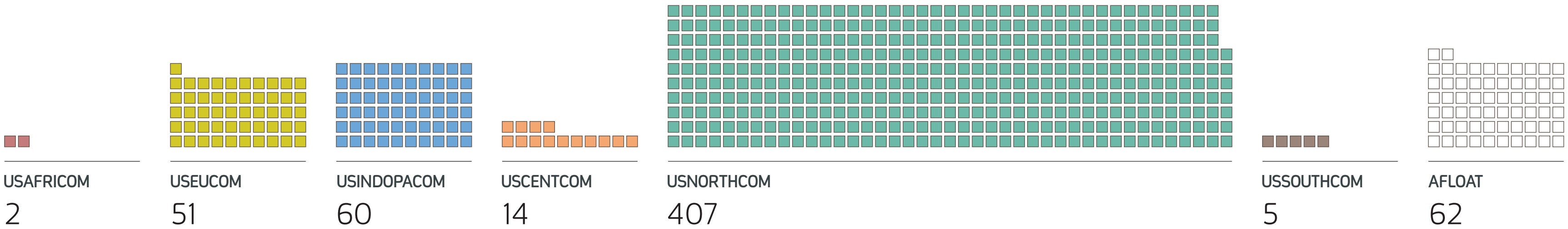
Logistics Fuel Card

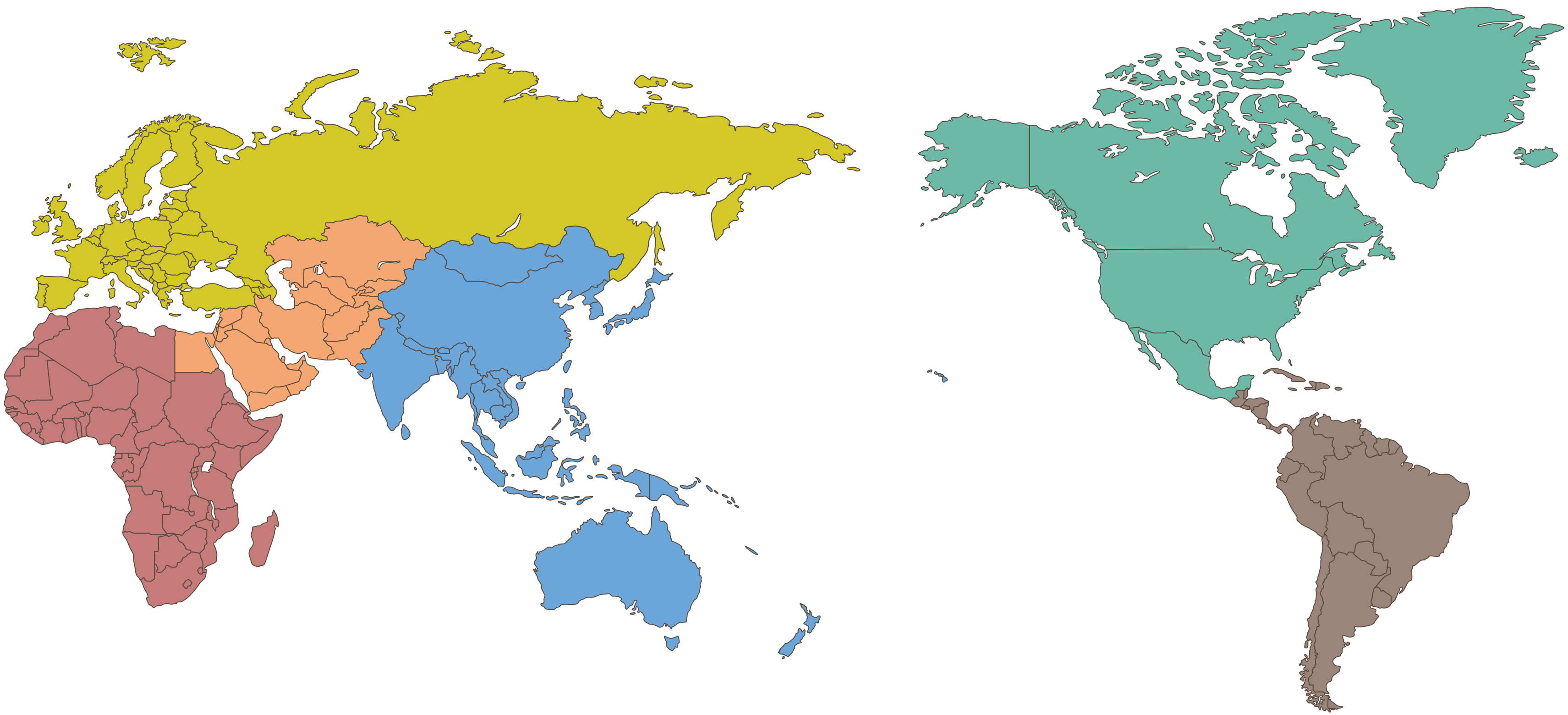
Established in 2022, the Logistics Fuel Card Program is a fuel card solution that provides the DOD and Federal Civilian agencies with a means to procure fuel worldwide at commercial service stations for storage tanks in support of official government business. It supports customer tank refueling that cannot be not supported by another DLA Energy solution at more than 500,000 commercial locations worldwide.

Learn More about DLA Energy
dla.mil/energy

US Government AIR Card®	DOD Fleet Card	DOD SEA Card System®	DOD Swipe SEA Card®	Logistics Fuel Card
303,565 Total Transactions	392,859 Total Transactions	1,550 Total Transactions	21,635 Total Transactions	5,295 Total Transactions
242 MILLION Total Gallons Sold	10.2 MILLION Total Gallons Sold	108.7 MILLION Total Gallons Sold	8.5 MILLION Total Gallons Sold	1.9 MILLION Total Gallons Sold
$1.03 BILLION Total Sales	$38 MILLION Total Sales	$398 MILLION Total Sales	$32.1 MILLION Total Sales	$7 MILLION Total Sales

601 Defense Fuel Support Points (DFSPs)

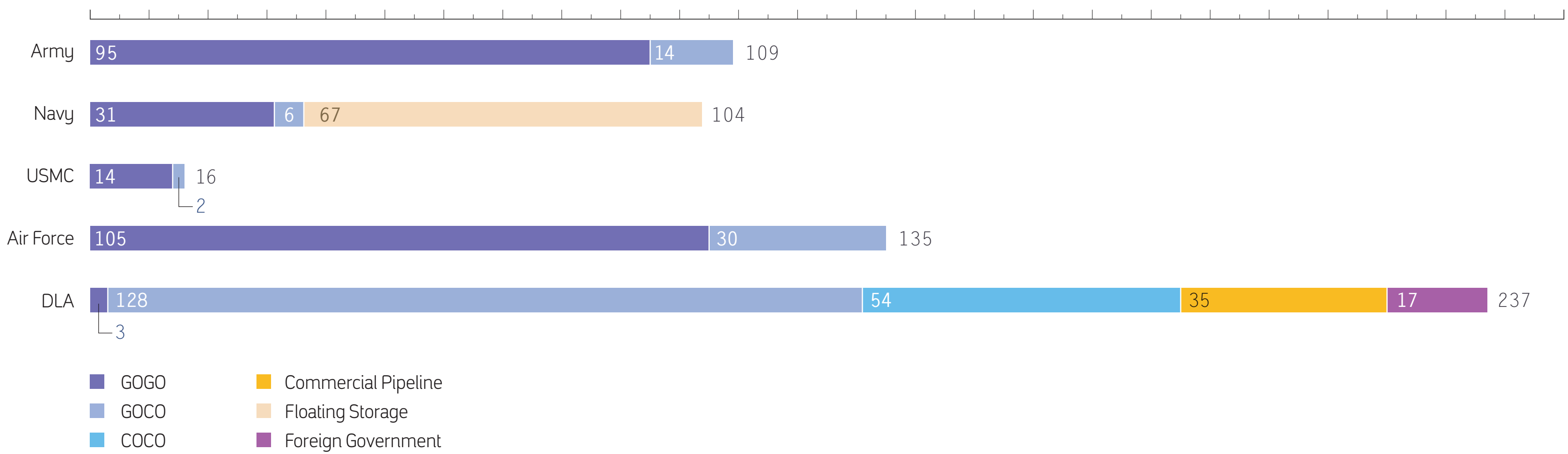




Learn More about DLA Energy
dla.mil/energy

DLA Energy's Defense Fuel Support Points (DFSPs) are a global network of facilities that store and distribute bulk petroleum products for the Warfighter. These crucial nodes in the Department of Defense's fuel supply chain are managed by DLA Energy's Supply Chain Management Division and come in various operational forms, including Government-Owned / Government-Operated, Government-Owned / Contractor-Operated, and Contractor-Owned / Contractor-Operated. Strategically located worldwide, DFSPs provide a range of products including aviation, marine and ground fuels. The network ensures that military forces have reliable access to energy for missions, humanitarian relief efforts, and daily operations across the globe.

Defense Fuel Support Points Footprint



NOTES:

- All DFSPs contain DLA Energy Capitalized Defense Working Capital Fund (DWCF) product
- Commercial Pipeline: Facility/pipeline commercially owned/operated IAW Military Freight Traffic Unified Rules Publication (MFTURP), pipeline tender and/or Tariff
- Floating Storage: Vessel owned, contracted, and/or operated by Navy or Military Sealift Command (MSC)
- Foreign Government: Facility owned by foreign government, operated under a DLA Energy International Arrangement/NATO Agreement

Worldwide Bulk Fuel Product Transportation

The DLA Energy Transportation Branch is responsible for all transportation and traffic management plans to ensure the efficient and cost-effective distribution of DLA Energy-managed items. This branch, under the directorate of Supplier Operations - Petroleum, establishes policies, programs and performance measurement standards.

The branch manages a $1 billion transportation budget for bulk petroleum products that span a complex network of trucks, rail, pipelines, barges and tankers. It also provides critical transportation cost data used to evaluate offers for petroleum products and services, ensuring the best value for the Department of War.

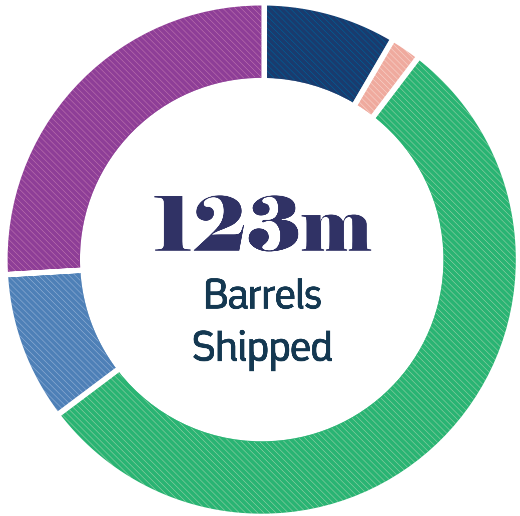
The branch's duties include determining transportation infrastructure needs, overseeing tenders of service, tariffs and contracts based on the Federal Acquisition Regulation (FAR). Branch personnel negotiate rate agreements, contract provisions and the establishment of new services with commercial carriers in partnership with the United States Transportation Command. The branch also develops traffic management policies, handles funding requests and claims and serves as the primary liaison with other federal agencies and the bulk petroleum industry on all transportation matters.

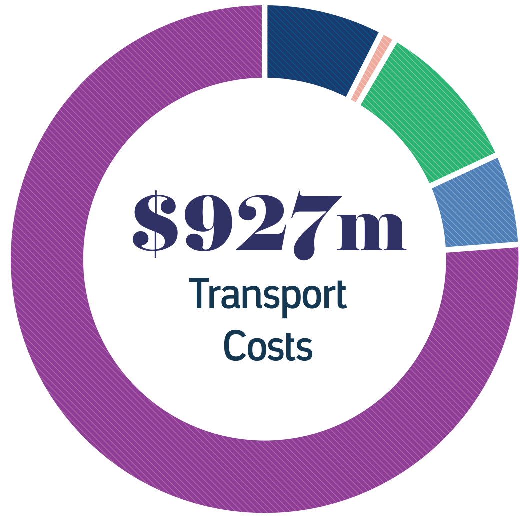
FY25 CONUS & OCONUS Bulk Product Transportation

CONUS Bulk Product Transportation	Truck	Rail	Pipeline	Barge	Tanker	Container	Total
Shipments	55,127	100	2,482	593	98	-	**58,400**
Cost (USD, Millions)	71.4	3.0	87.3	48.8	102.6	-	**313.1**
Barrels (Millions)	9.8	0.5	46.4	10.7	8.9	-	**76.3**
OCONUS Bulk Product Transportation							
Shipments	5,766	122	692	205	244	110	**7,139**
Cost (USD, Millions)	3.7	1.6	-	4.9	603.8	0.7	**614.7**
Barrels (Millions)	1.2	0.4	22	0.9	22.6	0.01	**47.1**
Total Bulk Product Transportation							
Shipments	**60,893**	**222**	**3,174**	**798**	**342**	**110**	**65,539**
Cost (USD, Millions)	**75.1**	**4.6**	**87.3**	**53.7**	**706.4**	**0.7**	**927.7**
Barrels (Millions)	**11.0**	**0.9**	**68.4**	**11.6**	**31.5**	**0.01**	**123.4**

NOTE: Costs associated with OCONUS pipeline shipments are funded under an International Agreement and have been excluded to avoid duplicate information.

Learn More about DLA Energy
dla.mil/energy





Truck Shipments
$6.82
Avg. Cost per Barrel Shipped

Rail Shipments
$5.11
Avg. Cost per Barrel Shipped

Pipeline Shipments
$1.27
Avg. Cost per Barrel Shipped

Barge Shipments
$4.62
Avg. Cost per Barrel Shipped

Tanker Shipments
$22.42
Avg. Cost per Barrel Shipped

Container Shipments
$70.00
Avg. Cost per Barrel Shipped

Quality Assurance for Bulk Fuels, Lubricants & Related Products

The DLA Energy Quality Technical team provides petroleum supply chain end-to-end quality management, addressing deficiencies as required. Quality assurance seeks to standardize products to enhance interoperability across the Department of War and the globe. To achieve this, concerted focus is dedicated towards product technology, policy and trainings. A product technology focus addresses quality issue resolution, ensuring specification updates are part of the procurement process. To ensure organizational alignment, policy and training reflect the most up-to-date standards, futhering professional growth through certification and career development.

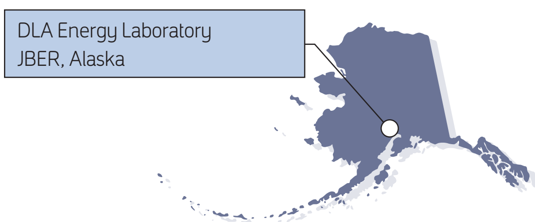
Quality and Technical Highlights

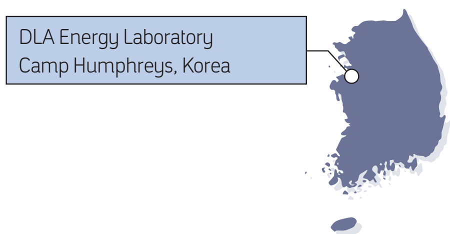
124
Quality Assurance Representatives (QARs) Worldwide

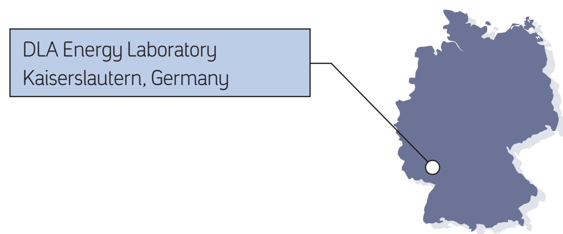
98%
On-Spec Products Procured & Delivered

>10,000
Samples Analyzed Across DLA Energy Operated or Contracted Labs

3 DLA Energy Labs and 8 Contracts Supporting Quality Assurance in 49 Countries







Engagement with Global Standardization Entities

Learn More about DLA Energy
dla.mil/energy

Standard Bodies

Specification Development & Standardization

- ASTM International
- American Petroleum Institute (API)
- International Organization for Standardization (ISO)

Government Standards

Interoperability with Partner Nations

- North Atlantic Treaty Organization (NATO)
- ABCANZ
- Five Eyes Air Force Interoperability Council (AFIC)

Operational Standards

Standardize Quality Assurance & Surveillance

- Airlines for America
- Energy Institute
- International Air Transport Association (IATA)
- Joint Inspection Group (JIG)

Technical Research

Support Research to Improve Logistics & Reduce Costs

- Coordinating Research Council (CRC)
- International Association for Stability, Handling, and Use of Liquid Fuels (IASH)
- Joint Army Navy NASA Air Force (JANNAF)

Resiliency Efforts

Specification Development & Standardization

- Commercial Aviation Alternative Fuels Initiative (CAAFI)
- Department of Energy (DOE)

Facility Sustainment

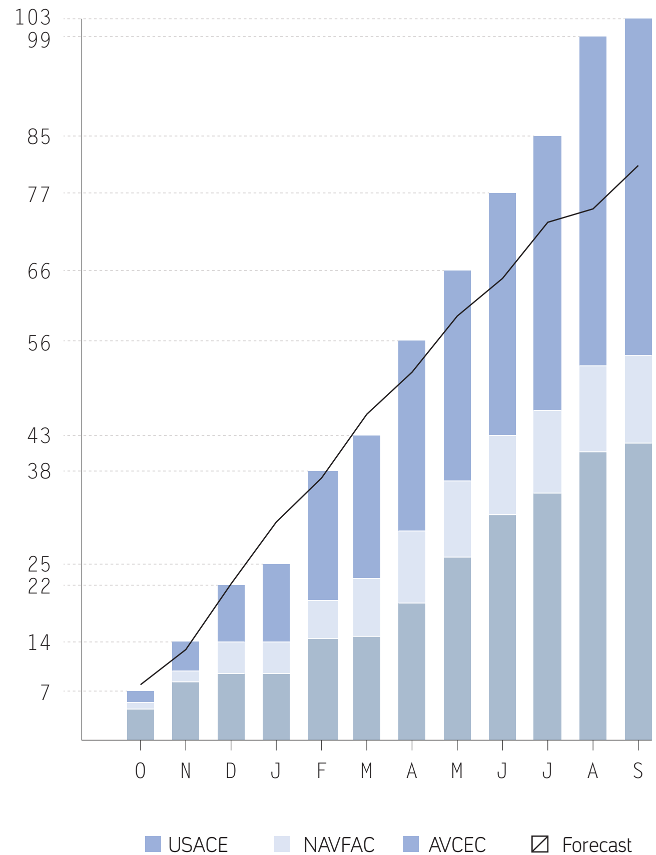
DLA Energy oversees a $1.1 billion annual program dedicated to maintaining fuel facilities in optimal condition, ensuring the organization can meet both current operational requirements and emerging Warfighter needs. DLA Energy also manages modernization efforts that extend the functional life of fuel facilities beyond their original service expectations and adapt them to meet evolving requirements.

DLA Energy, in collaboration with the Military Services, ensures that all fixed fuel infrastructure meets DoW standards and complies with applicable environmental regulations. This is accomplished through centrally managed programs focused on leak detection, spill response training, and compliance support. Additionally, DLA Energy oversees the planning, design, and execution of new fuel construction projects worldwide.

Exceeded Tank Return to Operation Goal by 27% in FY25

Cleaned, Inspected & Repaired 103 Tanks

FY25 Tanks Returned to Operator



Learn More about DLA Energy
dla.mil/energy

FY25 Sustainment, Restoration & Modernization (SRM) Across the Services

	Projects	RMMR	Environmental	Total
Customer				
Army	$153 Million	50.6 Million	$47.5 Million	$251.1 Million
Air Force	$378 Million	$83.1 Million	$42.3 Million	$504.2 Million
Marines	$54.5 Million	$16.6 Million	$11.5 Million	$82.6 Million
Navy	$429 Million	$96 Million	$17.3 Million	$17.3 Million
Total	**$1.016 Billion**	**$246 Million**	**$118.6 Million**	**$1.381 Billion**

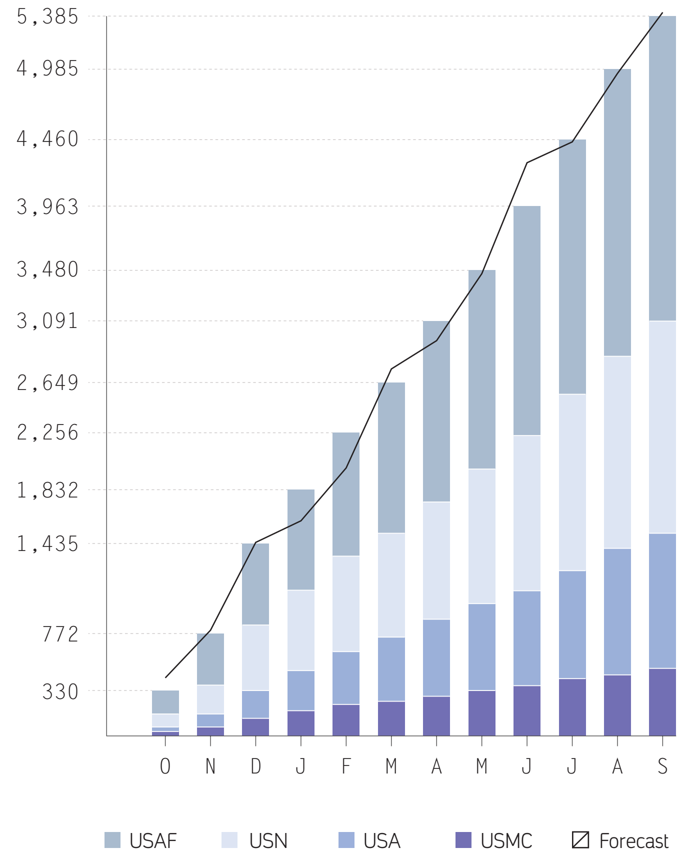
5,385
Recurring Maintenance & Minor Repair Service Orders

1,352
Sustainment, Restoration & Modernization Projects Funded

$1.38 Billion

Obligated in Support of Department of War's Class IIIB Fuels Infrastructure

FY25 Recurring Maintenance & Minor Repair Service Orders



DLA Energy Aerospace & Installations

The Aerospace and Installations Directorate enhances military readiness and installation resilience by delivering tailored energy solutions, utility services, and technical support.

The Directorate manages the global supply of specialized aerospace energy, including missile fuels and aviator's oxygen. It also oversees the privatization of government-owned utility system including water, wastewater, electric, natural gas, and thermal systems and provides robust acquisition support for a wide range of installation energy needs. This includes procuring facility energy commodities such as natural gas, electricity, and coal, as well as managing energy savings performance contracts and large-scale distributed generation projects to optimize energy use across the Department of War.

Aerospace Energy Overview

FY25 Programs Supported by Aerospace Energy

- DoW National Security Space Launch Missions
- F-16 Emergency Power Unit (EPU)
- F-15/F-16 Air Intercept Missile, Avenger, Sidewinder
- Cruise Missiles: Navy Tomahawk, Harpoon & USAF ALCM
- Surface-to-Air Stinger Missile
- DoW Depot-Level Production Operations & Maintenance Facilities
- Air Force and Army Research & Development (R&D) Programs
- Army Terminal High Altitude Area Defense (THAAD) Missile
- Navy Nuclear-Powered Attack Submarine Program
- DoW & DHS Border Patrol Aerostat Programs
- DoW Missile Early-Warning and Secure Communication Satellites
- Air Force Ground-Based Strategic Deterrent Program
- NASA Exploratory Satellites
- NASA International Space Station Cargo Resupply Missions
- NASA Space Launch Systems (SLS) Rocket & Orion Manned Missions

92
National Stock Numbers Under Management

121
Contracts

Learn More about DLA Energy
dla.mil/energy

Aerospace Energy Total Sales by Customer (%)

Air Force	44
Space Force	4
Army	7
Marine Corps	1
Navy	6
DHS	6
NASA	9
Commercial	23

Not Shown, < 1%
Coast Guard & Other DoW

Aerospace Energy Total Number of Customers (%)

Air Force	61
Army	4
Space Force	5
Navy	14
Marines	3
Other DoW	1
Commercial	12

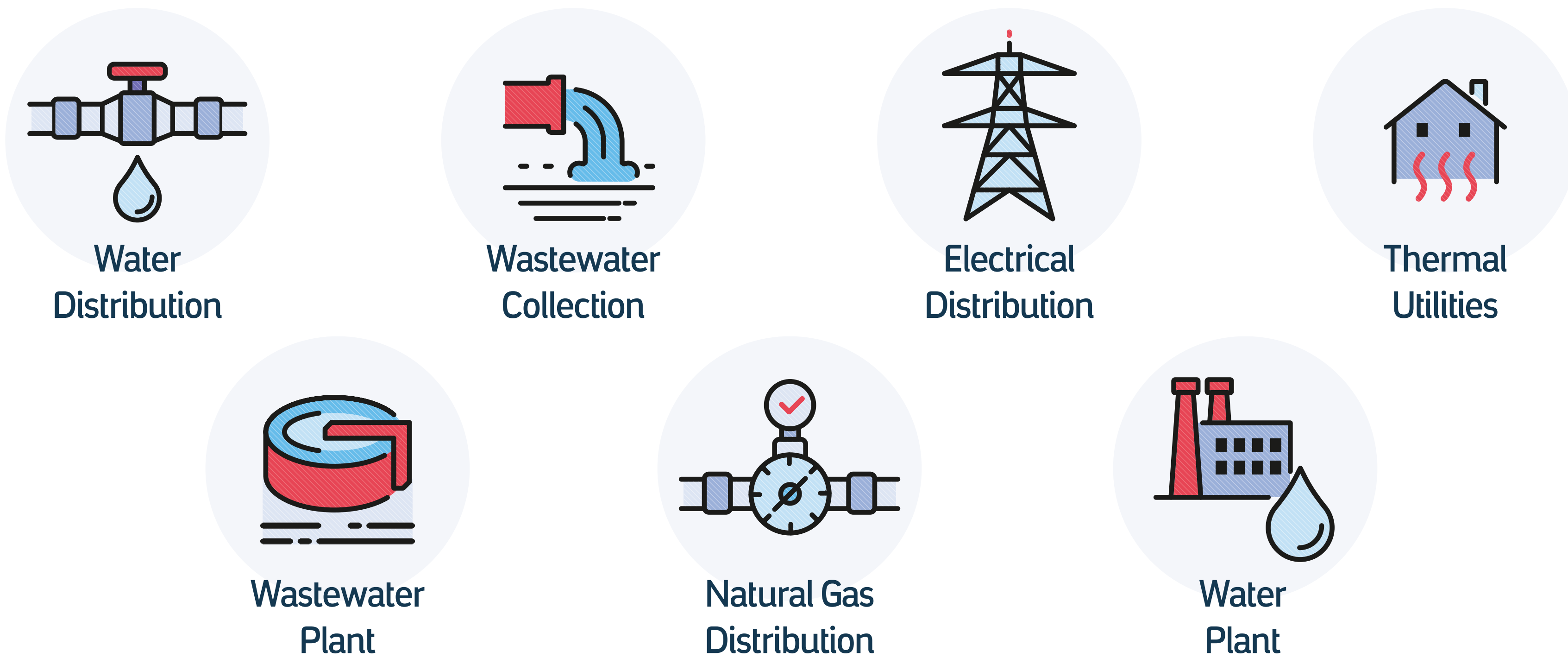
Not Shown, < 1%
Coast Guard & NASA

Aerospace Energy Product Line Overview

- **Compressed Gases:**
  - Helium (He)
  - Nitrogen (N)
  - Argon (Ar)
  - Hydrogen (H)
- **Propellants:**
  - Hypergolic
    - Hydrazine (N_2H_4) Fuels
    - Dinitrogen Tetroxide (N_2O_4)
  - Non-Hypergolic
    - Rocket Propellant (RP1 & RP2)
    - Jet Propellant 10 (JP10)
  - Cryogenic
    - Liquid Oxygen (LOx)
    - Liquid Hydrogen (LH_2)
- **Non-Propellant Cryogens:**
  - Aviator's Breathing Oxygen (ABO)
  - Liquid Nitrogen (LN2)
  - Liquid Argon (LAr)
  - Liquid Helium (LHe)
  - Liquid Carbon Dioxide (LCO_2)

Utility Services

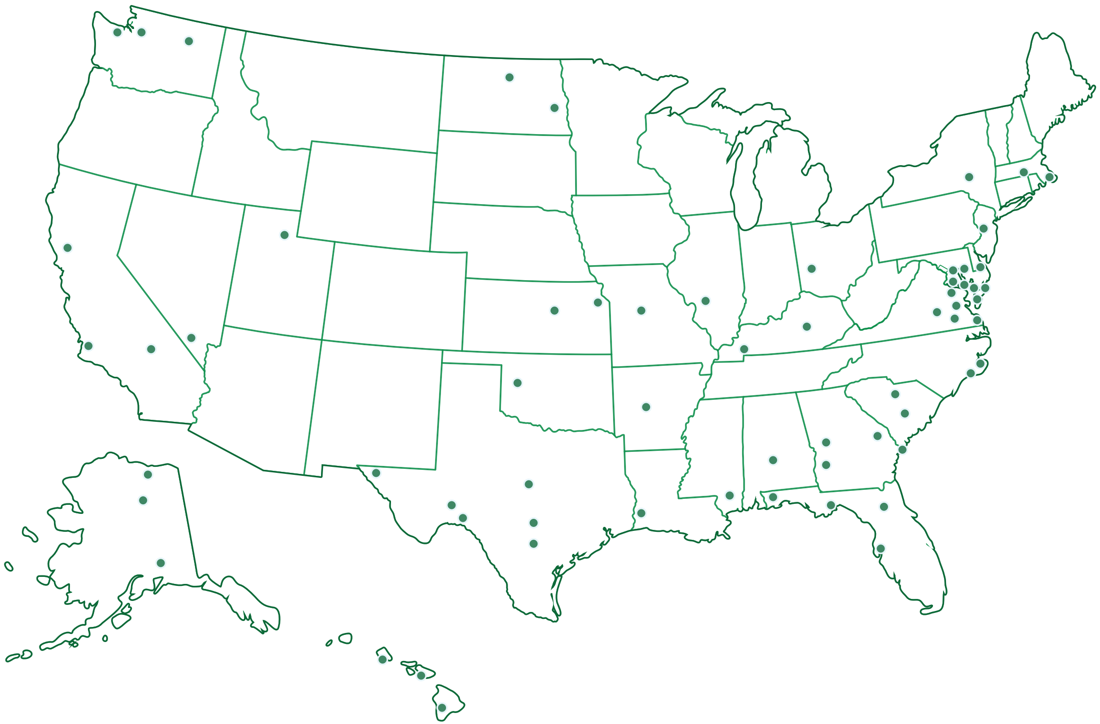
Types of Contracted Support



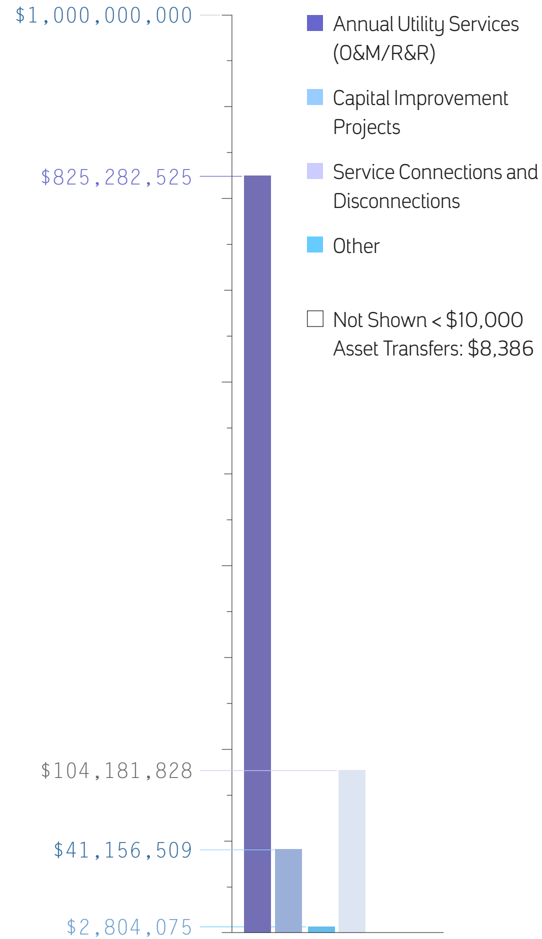
DLA Energy manages the utility services contracting mission supporting the utilities privatization programs of Service partners. We provide pre and post-award contracting and technical expertise for Service partners, privatizing government-owned utility systems that include water, wastewater, electric, thermal and natural gas under authority of Title 10 U.S.C. § 2688. DLA Energy acts as the procurement, program management and technical liaison with the Deputy Assistant Secretary of War Energy for utility services contracting done in conjunction with the privatization of utility systems. Upon receipt of requirements, a request for proposals issuance schedule will be provided for reference.

Learn More about DLA Energy
dla.mil/energy

FY25 DLA Energy Utility Services Activity Across the U.S.



FY25 Contract Action Totals



Utility Services Contract Administration Summary

68 Locations Supported

100 Contracts

158 Systems Supported

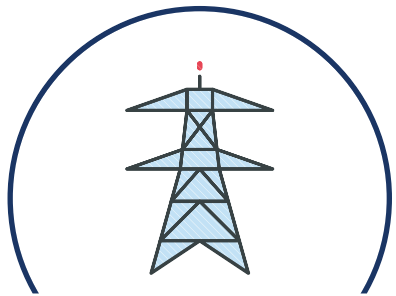
$36 Billion Contract Award Value Through FY25

Installation Energy

DLA Energy provides comprehensive acquisition support for installation energy needs, covering coal, natural gas, and electricity commodities, while also managing large-scale resilient energy projects and energy savings initiatives. It also coordinates the DoW's participation in electricity demand response programs. As the DoW's centralized agent for coal. DLA Energy oversees the procurement, testing, and delivery of bituminous and sub-bituminous coal to the Army and Air Force through single and multi-year contracts. For natural gas, it acts as the primary procurement agent, acquiring direct supply when it proves to be cost-effective and demonstrates supply reliability comparable to other energy sources. The electricity program focuses on competitively acquiring electricity for DoW installations in deregulated utility territories, encouraging partnerships to aggregate regional requirements and procure both electricity and ancillary services.

DLA Energy is actively managing ~13 million megawatt hours of electricity valued at $813 million under multiple-year contracts

$343
MILLION
Natural Gas
Contract Value



$929
MILLION
Electricity
Contract Value

410
THOUSAND TONS
of Coal
Purchased

FY25 Natural Gas Program Summary	Customers per Component	Dekatherms Awarded (Millions)	Contract Value (USD, Millions)
Customer/Component			
Army	50	26.1	$95.7
Navy/Marines	41	28.3	$83.4
Air Force	29	14.7	$61.3
Space Force	5	0.8	$2.8
Other DoW	15	1.9	$4.5
Fed/Civ	72	32.2	$103.7
Total	212	104.0	$342.6

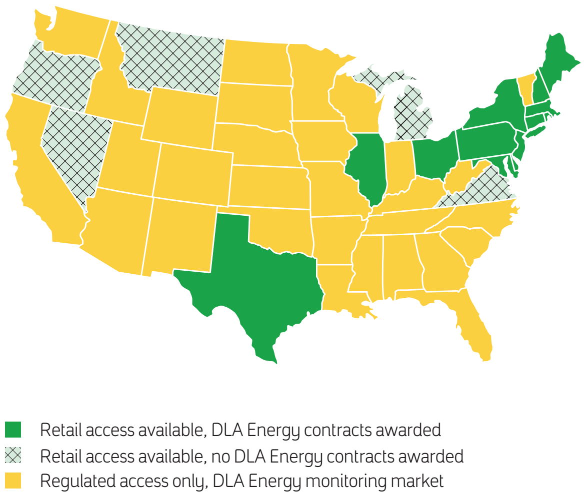
Natural Gas Customers per Component

Fed/Civ	72
Navy/Marines	41
Air Force	29
Space Force	5
Army	50
Other DoW	15

DLA Energy is actively managing ~13 million megawatt hours of electricty valued at $813 million under multiple-year contracts. DLA Energy has experience in all states in which deregulation/restructuring has occurred and in which customer requirements have been received. Retail access permits end users to purchase electricity supply competitively from Retail Electric Providers.

FY25 Electricity Program Summary	Kilowatt Hours (KWh) Awarded	Contract Value (USD)
Retail Program		
PJM Portfolio	5,006,207,881	$337,368,349
PJM	2,777,882,063	$185,501,532
PJM Navy	1,603,537,440	$60,536,860
Fermi	1,099,392,000	$47,889,516
New England	337,800,832	$31,155,961
Texas (ERCOT)	1,296,412,867	$77,911,390
Texas (ERCOT) Air Force	905,607,215	$43,668,380
MISO	242,026,326	$16,399,082
New York	194,637,634	$13,194,018
Total	13,463,504,258	$813,625,088

Retail and Regulated Electricity Programs



Installation Energy

DLA Energy partners with energy service companies to complete energy savings projects on behalf of Department of War installations. To address this, it offers the Energy Savings Performance Contract (ESPC) program, a budget-neutral solution designed to enhance installation energy performance and reduce consumption by addressing aging infrastructure.

Through this program, DLA Energy partners with an Energy Service Company (ESCO) that conducts a comprehensive energy audit, then designs, constructs, and arranges all funding for a project tailored to the installation's needs. The ESCO guarantees that the generated energy cost savings will finance the project over the contract term, which may extend up to 25 years.

Upon completion of the contract, all subsequent cost savings accrue directly to the installation, enabling significant facility modernization without requiring upfront capital investment.

Annual energy savings of 3.35 trillion BTUs and a cumulative energy savings of 87.1 trillion BTUs since program's inception

$1.58 BILLION

in ESPC Project Investments*

$3.40 BILLION

in Guaranteed ESPC Cost Savings*

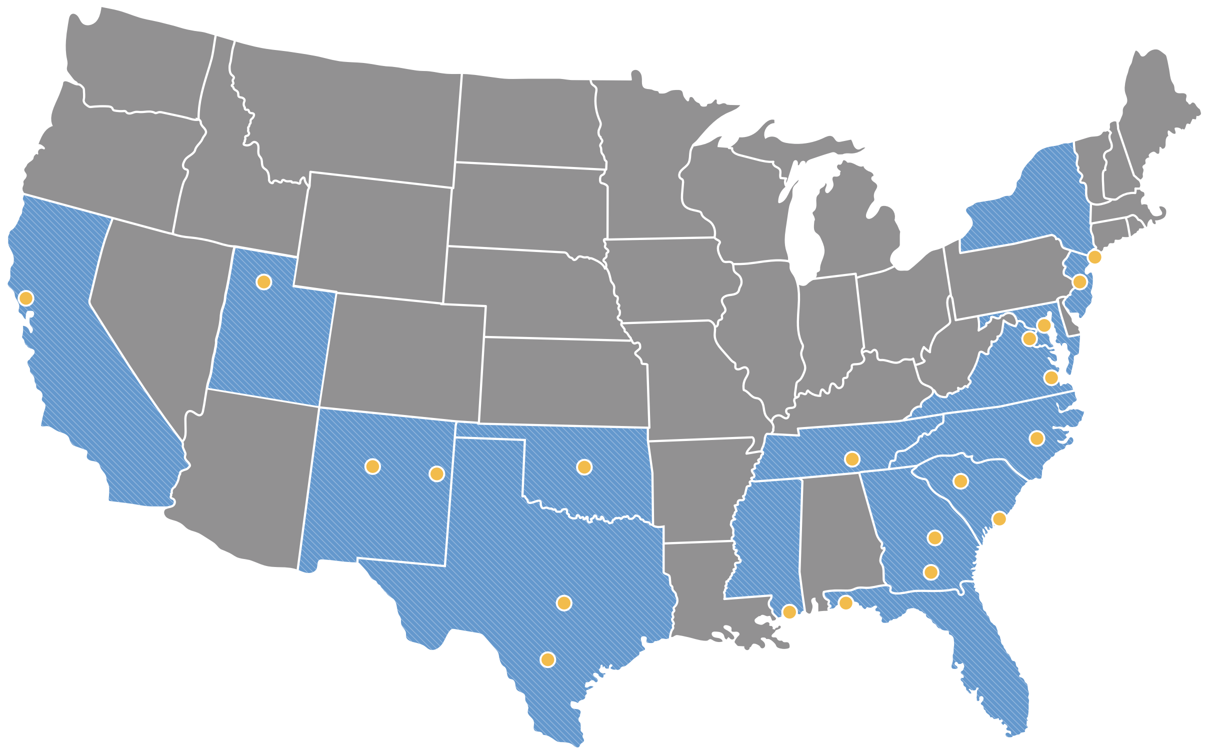
$3.36 BILLION

in ESPC Contract Obligations*

* Cumulative over 25 Year Period

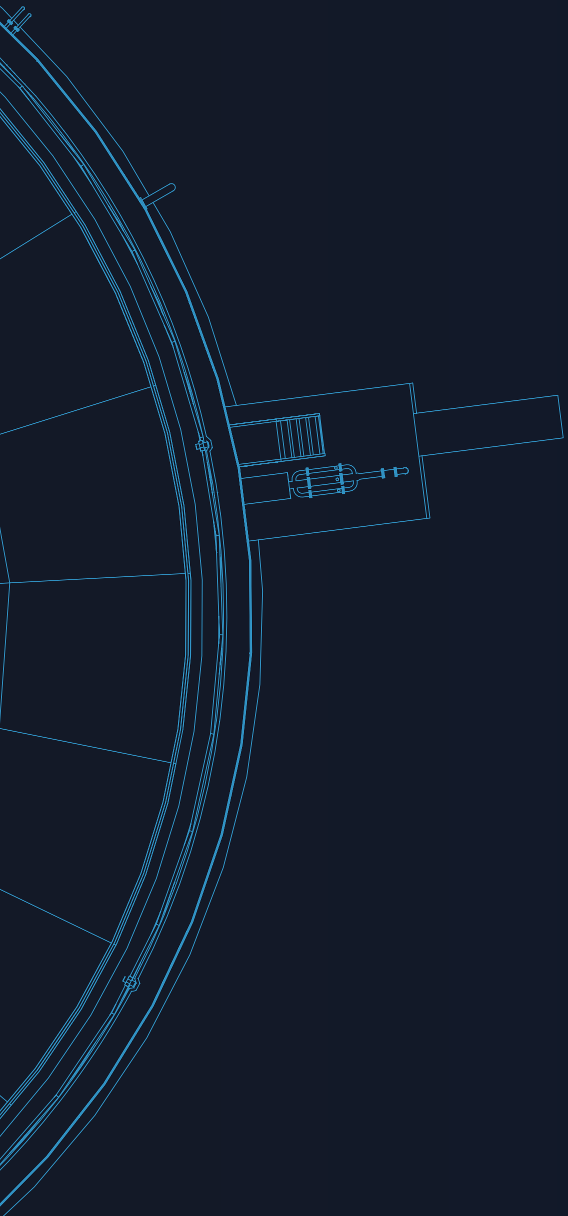
FY25 CONUS Energy Savings Performance Contracts Portfolio*

State	Installation
California	U.S. Coast Guard Petaluma TRACEN
DC	Defense Intelligence Agency
Florida	Eglin AFB Hurlburt Field
Georgia	Moody AFB Robins AFB
Maryland	Fort Meade
Mississippi	Keesler AFB
New Jersey	99th Regional Support Command JB McGuire Dix Lakehurst
New Mexico	Cannon AFB Kirtland AFB
New York	Fort Hamilton
North Carolina	Seymour Johnson AFB
Oklahoma	Oklahoma City Air Logistics Command
South Carolina	Fort Jackson JB Charleston
Tennessee	Arnold AFB
Texas	Fort Hood JB San Antonio
Utah	Hill AFB
Virginia	Langley AFB



* Not shown: U.S. Army Garrison Sembach, Kadena AB, Kunsan AB, Misawa AB, Osan AB, Yokota AB

Annex



NOTES:
Defense Department Reporting System (DDRS) journal vouchers are excluded from the data presented

Enterprise FY25 Snapshot

NOTES:
42 Gallons = 1 Barrel , MMBBLS = 1 Million Barrels
** Total Estimated Contract Value

	FY25	FY24	FY23	FY22	FY21
Military Fuel					
Inventory (barrels, millions)	52.2	51.5	51.8	51.5	51.9
Storage Locations	601	602	596	590	597
Transactions (USD, millions)	$5.0	$5.1	$5.4	$5.6	$5.8
Barrels Sold (millions)	76.5	78.2	79.5	82.6	87.2
Fuel Card Sales (USD, billions)	$1.5	$1.4	$1.5	$1.2	$872.8
Aerospace Energy Product Sales (USD, millions)	$51.0	$47.5	$58.2	$61.0	$59.2
Petroleum Sales, All Customers					
Barrels (millions)	76.5	78.2	79.5	82.6	87.2
Dollars (USD, billions)	$11.8	$12.2	$13.3	$11.7	$8.8
Foreign Military Sales: Net Sales					
Barrels (millions)	0.4 MMBBLS	0.3 MMBBLS	0.4 MMBBLS	0.4 MMBBLS	0.3 MMBBLS
Dollars (USD, billions)	$38.5	$41.7	$49.3	$43.9	$23.8
Foreign Military Sales: Bulk Contract Awards					
Barrels (millions)	2.0	2.3	2.0	2.0	1.7
Dollars (USD, millions)	$193.6	$183.0	$156.5	$156.1	$129.9
Expanding Energy Solutions (USD, millions)**					
Natural Gas	$343	$379	$350	$350	$350
Electricity	$929	$1,100	$805	$805	$805
Coal	$164	$164	$104	$104	$104
Resilient Energy Projects	$541	$825	$825	$825	$825
Energy Savings Performance	$3,340	$3,260	$3,260	$3,260	$3,170
U.P. Continued Contract Awards	$586	$207	$679.3	$760	$757
Personnel					
Civilian	1,094	1,135	1,123	1,104	1,113
Military	86	77	76	67	63

DLA Energy Small Business

NOTES:

Millions of Dollars (USD) Unless Otherwise Stated

	FY25			FY24			FY23		
Small Business Preference Program	**Targets**	**Performance**	**Dollars ***	**Targets**	**Performance**	**Dollars***	**Targets**	**Performance**	**Dollars ***
Total Eligible Dollars			**$8,802**			**$8,244**			**$8,244**
Small Business Awards	27.0%	27.88%	$2,453	27.0%	33.85%	$2,790	27.0%	36.07%	$2,713
Small Disadvantages Business Awards	8.0%	7.87%	$692.6	8.0%	10.31%	$850.5	8.0%	12.00%	$902.7
Woman-Owned Small Business Awards	5.0%	0.63%	$55.0	5.0%	0.70%	$57.6	5.0%	0.85%	$64.4
HubZone Small Business Awards	3.0%	8.45%	$743.5	3.0%	9.27%	$764.5	3.0%	10.09%	$759.2
Service-Disabled Veteran-Owned Small Business Awards	3.0%	0.59%	$52.0	3.0%	2.13%	$176.0	5.0%	3.21%	$241.7

NOTES:

Statement of Financial Conditions

Millions of Dollars (USD) Unless Otherwise Stated

	FY25	FY24	FY23	FY22	FY21
Assets					
Receivables	$462.80	$793.50	$908.00	$653.3	$387.1
Inventories	$6,037.30	$6,297.30	$6,539.20	$6,492.5	$4,313.0
Fund Balance with Treasury	$1,852.40	$2,170.00	$2,946.90	$2,345.2	$1,883.7
All Other Assets	$274.70	$258.50	$238.80	$243.9	$388.5
Total Assets	**$8,627.30**	**$9,519.30**	**$10,632.90**	$9,735.0	$6,972.3
Liabilities					
Accounts Payable	$486.50	$700.40	$1,370.82	$1,054.2	$674.6
Advances from Others	$0.00	$0.00	$0.00	$0.0	$0.0
Custodial Liability	$0.00	$0.00	$0.00	$1.5	$0.8
Other Liabilities	$24.30	$21.90	$26.83	$26.0	$25.3
Estimated Cleanup Costs	$302.10	$310.00	$311.51	$612.1	$1,249.8
Total Liabilities	**$812.90**	**$1,032.30**	**$1,709.16**	$1,693.8	$1,950.4
Net Position					
Accumulated Operating Results	$7,814.30	$8,486.92	$8,923.80	$8,041.2	$5,021.9
Total Capital	**$7,814.30**	**$8,486.92**	**$8,923.80**	$8,041.2	$5,021.9
Total Liabilities & Capital	**$8,627.30**	**$9,519.30**	**$10,632.94**	$9,735.0	$6,972.3

NOTES:

Statement of Sales

Millions of Dollars (USD) Unless Otherwise Stated

	FY25	FY24	FY23	FY22	FY21
Customer					
US Army	$858.1	$885.3	$1,022.7	$866.2	$780.3
US Navy	$3,993.8	$4,186.0	$4,499.0	$3,925.1	$2,764.6
US Air Force	$5,780.5	$5,873.3	$6,547.8	$5,721.5	$4,508.0
US Marine Corps	$42.6	$41.5	$52.2	$40.4	$30.9
Other DoW	$73.4	$76.6	$86.1	$84.7	$63.4
Total DoW	**$10,748.4**	**$11,062.7**	**$12,207.8**	**$10,637.8**	**$8,147.2**
Other Government Agencies	$613.9	$570.2	$747.1	$782.6	$503.8
Subtotals	**$11,362.3**	**$11,632.9**	**$12,954.9**	**$11,420.4**	**$8,651.0**
Government (Foreign)	$483.9	$516.6	$480.3	$439.7	$242.2
Government (State)	$0.3	$0.3	$0.3	$0.3	$0.2
Government (Local)	$0.0	$0.01	$0.03	$0.042	$0.004
Commercial	$374.1	$418.3	$484.1	$368.7	$300.8
Morale, Welfare & Recreation	$5.7	$6.4	$6.8	$7.8	$5.2
Total Gross Sales	**$12,226.3**	**$12,574.6**	**$13,926.5**	**$12,237.0**	**$9,199.4**
Less:					
Price Reduction of Sales	$0.0	$0.0	$0.0	$0.0	$0.0
Material Returns Credit Applied	$293.3	$312.2	$352.4	$310.0	$233.1
Allowance for Retail Stock Loss	$0.0	$0.0	$0.0	$0.0	$0.0
Total Net Sales	**$11,933.0**	**$12,262.4**	**$13,574.1**	**$11,927.0**	**$8,966.3**

Net Sales and Purchases by Category

NOTES:
(1) Negative value includes credits from Fuel Oil Reclaimed to Point Loma for DLA Distribution Services, San Diego
(2) Thousands of Barrels Unless Otherwise Stated

	FY25	FY24	FY23	FY22	FY21
Net Sales; Bulk & Posts, Camps & Stations					
AVGAS	4	4	5	5	5
Distillates and Diesel	16,265	17,068	16,838	17,856	17,230
Gasohol	59	144	385	405	486
JAA & JA1	27,327	29,105	29,650	30,977	31,329
JP5	8,824	9,138	9,324	9,797	8,999
JP8, JTS	14,905	14,715	15,017	15,878	20,798
Lube Oils	17	17	18	18	18
Motor Gasoline, Leaded & Unleaded	1,428	1,347	1,164	1,211	1,226
Residuals	244	53	161	(66)*	70
Subtotals	**69,073**	**71,591**	**72,562**	**76,082**	**80,161**
Into-Plane	4,387	4,163	4,183	4,015	4,080
Bunkers	1,340	1,241	1,272	1,147	1,259
Local Purchases	1,651	1,157	1,524	1,328	1,662
Total Petroleum	**76,451**	**78,152**	**79,542**	**82,571**	**87,161**
Aerospace Energy (USD, millions)	**$53.7**	**$48.0**	**$60.6**	**$75.0**	**$96.0**

	FY25	FY24	FY23	FY22	FY21
Purchases; Bulk & Posts, Camps & Stations					
AVGAS	4	5	5	5	5
Distillates & Diesel	17,298	16,683	17,785	16,447	17,623
Gasohol	59	137	386	405	480
JAA & JA1	39,442	40,858	41,212	44,090	45,190
JP5	10,252	10,201	10,695	10,325	9,372
JP8 & JPTS	2,808	2,851	2,852	3,294	5,655
Lube Oils	17	17	18	18	18
Motor Gasoline, Leaded & Unleaded	1,427	1,352	1,164	1,139	1,232
Residuals	169	24	3	17	19
Subtotals	**71,475**	**72,126**	**74,120**	**75,741**	**79,593**
Into-Plane	4,366	4,177	4,219	3,968	4,076
Bunkers	1,352	1,262	1,296	1,133	1,256
Local Purchases	2,043	1,334	2,047	3,239	1,850
Total Petroleum	**79,237**	**78,898**	**81,681**	**84,080**	**86,775**

NOTES:

Product Cost

Millions of Dollars (USD) Unless Otherwise Stated

	FY25	FY24	FY23	FY22	FY21
Product, Bulk & Posts, Camps, & Stations					
AVGAS	$0.8	$0.9	$1.2	$1.1	$0.9
Distillates & Diesel	$1,826.0	$2,043.5	$2,360.0	$2,257.8	$1,389.5
Gasohol	$6.6	$16.2	$49.4	$56.4	$43.1
JAA & JA1	$3,827.2	$4,724.9	$5,160.8	$5,937.5	$3,150.1
JP5	$1,181.1	$1,294.4	$1,426.2	$1,408.0	$724.0
JP8 & JPTS	$390.2	$449.5	$473.2	$495.4	$574.4
Lube Oils	$6.7	$7.8	$7.4	$6.4	$5.3
Motor Gasoline, Leaded & Unleaded	$168.2	$172.0	$155.1	$164.1	$124.1
Residuals	$18.3	$2.5	$0.4	$2.2	$1.6
Subtotals	**$7,425.2**	**$8,711.7**	**$9,633.7**	**$10,328.9**	**$6,012.9**
Into-Plane	$639.0	$665.3	$715.0	$712.8	$454.6
Bunkers	$182.8	$176.4	$186.9	$170.5	$106.8
Local Purchases	$373.7	$324.3	$449.5	$655.5	$328.6
Total Petroleum	**$8,620.7**	**$9,877.6**	**$10,985.0**	**$11,867.7**	**$6,902.8**
Aerospace Energy	**$55.7**	**$25.5**	**$35.9**	**$36.1**	**$36.0**

Direct Delivery Fuels

Posts, Camps & Stations Contracts	FY25 Domestic	FY25 Overseas	FY24 Domestic	FY24 Overseas	FY23 Domestic	FY23 Overseas
Activities Supported	1,549	275	1,571	365	181	74
Countries	NA	56	NA	56	NA	55
Contracts	160	68	174	83	1,566	252
Contract Value (USD)	$3.5 Billion	$2.9 Billion	$3.8 Billion	$3.4 Billion	$2.8 Billion	$1.95 Billion
Barrels	28.5 Million	20 Million	32.5 Million	27.4 Million	27.5 Million	24.7 Million

Into-Plane Contracts						
Locations	320	115	300	116	302	121
Countries	NA	69	NA	62	NA	69
Contracts	390	43	300	40	303	42
Contract Value (USD)	$5 Billion	$1.5 Billion	$3.5 Billion	$1.1 Billion	$2.0 Billion	$642 Million
Barrels	25.7 Million	9.6 Million	30.1 Mill ion	7.4 Million	15.6 Million	5.7 Million

Ships' Bunker Contracts						
Ports	42	82	33	54	33	65
Countries	NA	38	NA	20	NA	23
Contracts	12	23	13	22	13	23
Contract Value (USD)	$466 Million	$687 Million	$425 Million	$488 Million	$306 Million	$302 Million
Barrels	4 Million	5.1 Million	3.6 Million	3.7 Million	2.6 Million	3.5 Million

Worldwide Bulk Fuel Product Transportation

NOTES:
Costs associated with OCONUS pipeline shipments are funded under an International Agreement and have been excluded to avoid duplicate information.

CONUS Bulk Product Transportation	Truck	Rail	Pipeline	Barge	Tanker	Container	Total
Shipments	55,127	100	2,482	593	98	-	**58,400**
Cost (USD, Millions)	71.4	3.0	87.3	48.8	102.6	-	**313.1**
Barrels (Millions)	9.8	0.5	46.4	10.7	8.9	-	**76.3**
OCONUS Bulk Product Transportation							
Shipments	5,766	122	692	205	244	110	**7,139**
Cost (USD, Millions)	3.7	1.6	-	4.9	603.8	0.7	**614.7**
Barrels (Millions)	1.2	0.4	22	0.9	22.6	0.01	**47.1**
Total Bulk Product Transportation							
Shipments	**60,893**	**222**	**3,174**	**798**	**342**	**110**	**65,539**
Cost (USD, Millions)	**75.1**	**4.6**	**87.3**	**53.7**	**706.4**	**0.7**	**927.7**
Barrels (Millions)	**11.0**	**0.9**	**68.4**	**11.6**	**31.5**	**0.01**	**123.4**

Worldwide Bulk Fuel Ending Inventory

NOTES:
(1) Millions of Barrels Unless Otherwise Stated
(2) Millions of Dollars (USD) Unless Otherwise Stated

	FY25		FY24		FY23	
Worldwide Petroleum Fuel						
Product	**Barrels**	**USD**	**Barrels**	**USD**	**Barrels**	**USD**
AVGAS	0.002	$0.380	0.002	0.425	0.002	$0.374
Distillates & Diesel	9.251	$862.037	8.180	862.895	8.982	$1,031.209
JAA & JA1	18.934	$1,955.466	19.042	2186.532	19.55	$2,459.291
JP5	13.655	$1,805.460	13.470	1844.860	13.151	$1,793.714
JP8 & JTS	10.169	$1,334.949	10.588	1346.014	9.923	$1,203.279
Lube Oils	0.01	$3.947	0.010	4.429	0.009	$3.853
Motor Gasoline & Gasohol, Leaded & Unleaded	0.119	$16.138	0.127	17.934	0.135	$20.751
Residuals	0.02	$2.666	0.054	3.676	0.044	$3.459
Additives	0.011	$5.028	0.011	4.574	0.011	$4.631
Total On-Hand & In-Transit	**52.17**	**$5,986.072**	**51.483**	**6271.339**	**51.806**	**$6,520.561**
Worldwide Aerospace Energy		**$51.246**		**25.946**		**$18.657**

Transportation Expense

Millions of Dollars (USD) Unless Otherwise Stated

	FY25	FY24	FY23	FY22	FY21
Worldwide Petroleum Fuel					
Product					
AVGAS	$0.06	$0.05	$0.0	$0.0	$0.0
Distillates & Diesel	$191.44	$162.6	$139.9	$122.5	$76.8
Gasohol	$0.74	$1.5	-	-	-
JAA & JA1	$493.33	$446.6	$324.2	$328.4	$197.0
JP5	$128.28	$111.6	$84.1	$76.9	$40.9
JP8 & JPTS	$27.78	$24.0	$22.4	$24.5	$24.7
Lube Oils	$0.21	$0.2	$0.1	$0.1	$0.1
Motor Gasoline, Leaded & Unleaded	$17.03	$13.9	$12.2	$11.5	$7.5
Residuals	$0.00	$0.0	$0.0	$0.1	$0.0
Subtotals	**$858.9**	**$760.5**	**$583.1**	**$564.2**	**$346.9**
Worldwide Aerospace Energy	**$1.0**	**$1.6**	**$3.0**	**$2.4**	**$3.5**

Government Fuel Cards

Government AIR Card®	Contract Total Qty (Gallons)	Contract Total Amount (USD)	Contract Total Transactions	Retail Total Qty (Gallons)	Retail Total Amount (USD)	Retail Total Transactions
Customer						
Air Force	88,785,085	$371,765,260	49,071	31,301,527	$140,235,966	12,240
Army	16,439,880	$68,079,728	65,853	8,707,782	$38,523,548	27,690
Marine Corps	65,709	$290,734	14	–	–	–
Navy	56,620,237	$235,000,432	72,659	8,363,148	$37,217,920	7,899
Coast Guard	4,716,505	$19,528,067	7,902	2,238,290	$9,715,792	6,166
All Other	17,440,717	$66,542,462	32,432	7,797,145	$47,977,891	21,653
Total	**184,068,133**	**$761,206,681**	**227,917**	**58,407,892**	**$273,671,117**	**75,648**

DOD SEA Card System®	Contract Total Qty (Gallons)	Contract Total Amount (USD)	Contract Total Transactions	Non-Contract Total Qty (Gallons)	Non-Contract Total Amount (USD)	Non-Contract Total Transactions
Customer						
Army	204,350	$721,978	7	50,010	$169,533	1
Navy	36,254,742	$137,630,639	268	44,700,559	$161,469,630	361
Coast Guard	11,230,078	$42,667,410	497	6,495,086	$24,357,757	260
All Other	6,002,762	$19,621,417	85	3,786,306	$11,425,121	71
Total	**53,691,931**	**$200,641,444**	**857**	**55,031,961**	**$197,422,041**	**693**

DOD SWIPE SEA Card System®	Total Qty (Gallons)	Total Amount (USD)	Total Transactions
Customer			
Air Force	5,042	$17,948	12
Army	66,934	$241,502	252
Marine Corps	26,994	$100,626	161
Navy	820,816	$3,089,978	4,199
Coast Guard	6,376,314	$24,038,356	14,605
All Other	1,241,036	$4,637,593	2,406
Total	**8,537,136**	**$32,126,002**	**21,635**

DOD Fleet Card

Customer	Total Qty (Gallons)	Total Amount (USD)	Total Transactions
Air Force	431,823	$1,637,570	17,266
Army	6,849,470	$25,508,053	272,947
Marine Corps	258,620	$983,677	9,289
Navy	1,739,098	$6,630,435	60,023
Coast Guard	31,252	$117,237	1,206
All Other	913,862	$3,157,331	32,128
Total	**10,224,125**	**$38,034,303**	**392,859**

Logistics Fuel Card

Customer	Total Qty (Gallons)	Total Amount (USD)	Total Transactions
Air Force	170,412	$633,605	159
Army	89,107	$328,403	85
Marine Corps	3,705	$15,561	4
Navy	18,275	$68,485	16
Coast Guard	1,075,498	$4,061,832	3,429
All Other	558,095	$1,964,275	1,602
Total	**1,915,092**	**$7,072,161**	**5,295**

WARFIGHTER ALWAYS

DEFENSE LOGISTICS AGENCY
8725 JOHN J. KINGMAN ROAD, FORT BELVOIR, VIRGINIA 22060

WWW.DLA.MIL